IOWA STATE UNIVERSITY FACULTY SENATE
FACULTY SENATE MEETING MINUTES
JANUARY 20, 2015 – 3:30–5:00 P.M.
GREAT HALL, MEMORIAL UNION


Substitutes: M. Clough for Olson, J.; S. Vardeman for Ryan, S.; S. Bradbury for Taylor, G.

Guests: Wickert, Jonathan (SVPP); Bratsch-Prince, D. (Assoc. Provost); Holger, D. (Assoc. Provost); Rosacker, E. (University Relations); Rippke, S. (Parliamentarian); Tehan-Harris, A. (P&S); Loomis, A. (GSB); Jones, K. (ISU Daily); Bock, A. (AFSCME); Terpenny, J. (IMSE)

I. Call to Order
   A. Seating of Substitute Senators
      President Schalinske called the meeting to order at 3:31 p.m. and seated the substitute senators.

II. Consent Agenda
   A. Minutes of Faculty Senate December 9, 2014 - [S14/M/4]
   B. Agenda for January 20, 2015 – [S14/A/5]
   C. Calendar – [S14/C/5]
      Past President Dark moved to accept the consent agenda. Senator Minion seconded. The motion passed without dissension.

III. Special Order: Election of President-Elect
      Jonathan Sturm was unanimously elected President-Elect.

IV. Announcements and Remarks
A. Faculty Senate President
1. Faculty Handbook Updated
President Schalinske announced that the Faculty Handbook (FH) has been updated and posted to the FS website. President Schalinske encouraged senators to bring this to their constituents’ attention.

2. Faculty Modified Duties Assignment
The newly approved policy can be found on Provost’s website under “Faculty” and “Flexible Policies.”

3. Review of the Office of Business and Finance
The review is underway. Currently they are performing a self-study, and the review committee will look at their report.

B. Faculty Senate President-Elect
1. Suggestions Welcome
President-Elect Wallace reminded senators that he is gathering ideas for ways for FS to improve faculty life at ISU.

2. Work-Life Balance
Recommended reading: Colleen Flaherty, “So Much to Do, So little Time” insiderhighered.com April 9, 2014. President-Elect Wallace said that the article has helpful suggestions about faculty time allocation. There are also a number of time management seminars on campus, sponsored by HR and Provost’s Office.

C. Senior Vice President and Provost
1. TIER Efficiency Study
Consultants have been hired for business cases: Huron for sourcing and procurement and Chazey for IT, HR, and Finance. ISU submitted its own plan with respect to IT and HR. BOR approved our HR and IT proposals, so we have a voice in the design and planning in those areas. Chazey will be acting not as driver, but as an assistant. The proposals can be seen on the BOR website.

On February 1, the business cases will begin. The consultants are on 3 month contracts with specific deliverables due at 3 months.

On February 12, faculty and provosts from the three universities will interview finalists for consultants for the academic affairs cases (online education and time-to-degree). In mid-February, BOR will select the new consultants.

2. Budgets
Governor Branstad proposed a 1.75% increase to general fund. He voiced support for performance-based funding, and proposed $4 million backfill money for University of Iowa. The Ag Experiment Station and Small Business Development Center support was
flat. The Student Innovation Center was not included in the initial budget proposal. ISU will continue to lobby for more support for these projects.

Preliminary budgets are due in the first week of February. RPA will meet this week, with focus on specific target areas and the general theme of academic quality

3. FMDA
Provost Wickert thanked Associate Provost Bratsch-Prince and FS EB for their work.

4. Administrative Reviews
The deans of CALS and Veterinary Medicine are being reviewed in the standard five-year review process for administrators.

5. Provost’s Questions
Provost Wickert was asked whether the repeated tuition freezes have had a noticeable impact on operations, and how faculty salaries are supported in light of tuition freezes. Provost Wickert noted that tuition freezes are part of a campaign to address college affordability and reduce student debt. He pointed out that there has been a decrease in the number of students graduating with debt, and the amount of debt upon graduation has also decreased. (He observed that the Student Loan Education Office, funded by GSB, will be helpful with this too.) Provost Wickert acknowledged that different colleges may feel different impacts from the freezes. But he affirmed that budgets need to be looked at holistically, and there are increases in state appropriations and nonresident tuition.

Another question asked about the use of data from the Faculty Activity Survey. Provost Wickert said that the data helps BOR to understand what faculty do and how they use their time.

D. Other (P&S Council; GSB; GPSS)
P&S Council: Amy Harris-Tehan announced that the P&S Conference will take place on February 12. She encouraged faculty to nominate staff for university awards (deadline: February 10).

GSB: Amanda Loomis said that GSB continues to develop the “It’s on Us” campaign against sexual assault. GSB is working with Ames City Council on a project called “Rent Smart Ames,” which provides education and conflict resolution between renters and landlords. She acknowledged that the management of testing centers was a huge success during finals week. GSB is working on bike lanes and lighting outside Maple Willow Larch.

GPSS: no report

V. Unfinished Business
A. Name Change: Certificate in Leadership Studies [S14-13] – Bigelow
No discussion. Motion passed without dissension.
B. Name Change: Operations Analytics Masters [S14-14] - Bigelow
Past President Dark moved to postpone this motion indefinitely. Senator Sturm seconded. Past President Dark said that the motion came forward as a name change, but was not in fact a name change. The content of the motion is to establish a new master program. So it is coming forward as the wrong type of proposal. To remove it from the docket, it is necessary to postpone it indefinitely.

Senator Vardeman (substituting for Senator Sarah Ryan) disagreed with Past President Dark’s characterization. Janis Terpenny said that the proposal did not misrepresent the program, and it received 257 positive votes leading up to consideration from FS. She added that the national and university emphases on big data and analytics would make this masters program especially advantageous. The name “Operations Research” is outdated; “Operations Analytics” is the current preferred name. She pointed out that the proposal includes ten supportive letters from industry leaders saying that they would be eager to hire students from this area. Furthermore, the difference in the proposed degree program and the one being replaced is not very great.

Senator Freeman said that he did not disagree with what Prof. Terpenny said, but still supported the motion. Although he supports developing a program in Operations Analytics, this is not a name change. Operations Research has not enrolled a student in twenty years and is no longer listed in the Catalog on included on the ISU website. So it is not a current degree. Senator Freeman added that FS made a mistake by not eliminating the program when it was no longer listed in the Catalog. But even with that mistake, this proposal is not a name change. He added that a new master program proposal should be an “easy sell,” because the classes already exist and faculty are already in place. Senator Sturm agreed with Senator Freeman, underscoring that the motion to postpone indefinitely is not questioning the content of the program.

Senator Vardeman responded that eliminating the program requires BOR approval. So it involves votes from the same people who would vote on the name change. But eliminating one program and creating a new one requires multiple votes, whereas changing the name requires just one vote. He thought that BOR would be less receptive to the new program if they have just voted to eliminate Operations Research.

President-Elect Wallace said that considerations of procedure and perception speak in favor of postponing indefinitely the name change. If approved, the name change would be forwarded to BOR, and they would have questions about a 20 year old defunct program: how would simply changing the name of a defunct program make it active again? He emphasized that the motion to postpone indefinitely is not challenging the curriculum of Operations Analytics; it just acknowledges that this is not a name change.

The motion to postpone indefinitely passed by a voice vote with some dissension.
Senator Paschke noted that “foster care placement of a child” was added as a reason for requesting extension. The motion passed without dissension.

VI. New Business
None

VII. Good of the Order
Senator Freeman asked how many other defunct programs are still listed in the Catalog? How do we find out? Senator Freeman contended that FS needs to police our own curriculum. Senator Bigelow later replied that Academic Affairs Council has charged the college curriculum committees to see whether there are programs in the colleges without students.

Senator Paschke encouraged senators to go to the Octagon on Friday, where President-Elect Wallace (among others) has artwork on display.

President Schalinske encouraged senators to meet in their caucuses in the remaining time.

VIII. Adjournment
Senator Roe moved and Senator Sturm seconded. The meeting adjourned at 4:15 p.m.

NEXT MEETING TUESDAY, FEBRUARY 10, 2015 — 3:30-5:00 P.M., SUN ROOM, MU

Respectfully submitted February 5, 2015,

Annemarie Butler
Faculty Senate Secretary